



## NATIONAL AIDS CONTROL COUNCIL

### REQUEST FOR PROPOSAL

TECHNICAL ASSISTANT (TA) TO MODEL HIV AND AIDS PREVENTION RETURN ON INVESTMENT (ROI) ANALYSIS AND EFFICIENCY LEVELS ON THE ADOLESCENT AND YOUTH; AND PROVIDE OPTIMAL INVESTMENT MODEL FOR STAKEHOLDERS IN KENYA BASED ON COMBINATION PREVENTION.

RFP/ NACC No/ 012/ 2016-2017

FEBRUARY 2017

CLOSING DATE 20.02.2017

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## **SECTION 1: LETTER OF INVITATION**

[Invitation NO. RFP/NACC/012/2016-2017]

Dear Mr. /Ms.

The National AIDS Control Council now invites proposals to provide the following :) **Technical Assistant (TA) To Model HIV & AIDS Prevention Return On Investment (ROI) Analysis and Efficiency Levels on the Adolescent and Youth; and Provide Optimal Investment Model for Stakeholders in Kenya Based On Combination Prevention**

More details on the services are provided in the Terms of Reference (TOR)

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This Request for Proposal (RFP) has been addressed to the following Technical assistants :

3. The RFP includes the following documents:

- Section 1 - Letter of Invitation
- Section 2 - Instructions to Technical Assistants (including Data Sheet)
- Section 3 - Technical Proposal - Standard Forms
- Section 4 - Financial Proposal - Standard Forms
- Section 5 - Terms of Reference
- Section 6 - Standard Forms of Contract

4. Please inform us within 3days (Three days) upon receipt of this invitation, in writing at the

following address or by e mail or fax :

**P.O.BOX 61307-00200 NAIROBI KENYA,**

**E-mail: [musicn@nacc.or.ke](mailto:musicn@nacc.or.ke) or [nchoge@nacc.or.ke](mailto:nchoge@nacc.or.ke) or [lanisa@nacc.or.ke](mailto:lanisa@nacc.or.ke)**

upon receipt:

(a) that you received the Letter of Invitation  
Failure to provide this information may lead to your replacement.

Yours sincerely,

***Clauder Musi***  
***For: DIRECTOR***  
***National AIDS Control Council***

## SECTION II: INFORMATION TO TECHNICAL ASSISTANTS (TAs)

### 2.1 Introduction

- 2.1.1 The National AIDS Control Council will select the Technical Assistants among those submitting the proposals or those who respond to the invitation for proposals in accordance with the method of selection detailed under this section and consistent with the regulations.
- 2.1.2 The Technical Assistants are invited to submit a technical proposal and a financial proposal for consulting services required for the assignment stated in the letter of invitation (Section I)
- 2.1.3 In the assignment where the procuring entity intends to apply standard conditions of engagement and scales of fees for professional services, which scale of fees, will have been approved by a relevant authority, a technical proposal only may be invited and submitted by the Technical assistants. In such a case the highest ranked individual Consulting individuals in the technical proposals shall be invited to negotiate a contract on the basis of the set scale of fees. The technical proposals will be the basis for contract negotiations and ultimately for a signed contract with the selected individual.
- 2.1.4 The Technical Assistants must familiarize themselves with local conditions as regards the assignment and take them into account in preparing their proposals. To obtain adequate information on the assignment and on the local conditions, Consulting individuals are encouraged to liaise with the procuring entity regarding any information that they may require before submitting a proposal.
- 2.1.5 The client will provide the inputs and services specified in the special conditions of contract needed to assist the Technical assistant to carry out the assignment.
- 2.1.6 The cost of preparing the proposal and negotiating the contract including any visit to the procuring entity are not reimbursable as a direct cost of the assignment. The procuring entity is not bound to accept any of the proposals submitted.
- 2.1.7 The procuring entity's employees, committee members, board members and their relative (spouse and children) are not eligible to participate in the tender.

### 2.2 Clarification and amendment to the RFP documents

- 2.2.1 The individual may request clarification of any of the RFP documents not later than Three (3) days before the deadline for the submission of the proposals. Any request for clarification must be sent in writing by post, fax or email to the procuring entity's address

indicated in the special conditions of contract. The procuring entity will respond by post, fax or email to such requests and will send written copies of the response (including an explanation of the query but without identifying the source of inquiry) to all individual Consulting Technical assistants invited to submit proposals.

2.2.2 At any time before the deadline for submission of the proposals, the procuring entity may for any reason; either at its own initiative or in response to a clarification requested by an intended Technical Assistants amends the RFP. Any amendment shall be issued in writing, fax or email to all invited individual Consulting individuals and will be binding on them. The procuring entity may at its discretion extend the deadline for the submission of the proposals.

2.2.3 Clarification of tenders shall be requested by the tenderer to be received by the procuring entity not later than 3 days prior to the deadline for submission of tenders.

2.2.4 The procuring entity shall reply to and clarifications sought by the tenderer within 1 day of receiving the request to enable the tenderer to make timely submission of its tender.

### **2.3 Preparation of proposals**

2.3.1 The individual's proposal shall be written in English language.

2.3.2 In preparing the Technical proposal, the individuals are expected to examine the documents consisting the RFP in detail. Material deficiencies in providing the information requested may result in rejection of a proposal.

2.3.3 While preparing the Technical proposal, the individual must give particular attention to the following:

- (a) If a Technical Assistant considers that he/she does not have all the expertise required for the assignment he/she may suggest in the proposals other individual(s) who will assist in the assignment but they will not be party to the contract for the purpose of the performance of the assignment. Technical Assistants will not propose other individuals invited to submit proposals for the assignment. Any Technical Assistants in contravention of this requirement shall automatically be disqualified.
- (b) For all the staff who will be involved in the exercise of the proposals to individuals must indicate their responsibility in the assignment and also the staff time as necessary.
- (c) The curriculum vitae (CV) of the staff proposed must be submitted with the proposal.

2.3.4 The Technical proposal shall provide the following information;

- (a) The Technical Assistants -a brief of any recent experience of assignment of a similar nature. For each assignment the brief should indicate the profiles of staff involved, contract amount and the Technical assistant's involvement.

- (b) Any comments or suggestions on the Terms of Reference and a list of service and facilities requested to be provided by the procuring entity.
- (c) A description of the methodology and work plan for performing the proposed assignment.
- (d) Any additional information requested in the special conditions of contract.

2.3.5 The Technical proposal shall be separate from the financial proposal and shall not include any financial information.

## 2.4 Financial proposal

2.4.1 In preparing the financial proposal, the Technical Assistants s are expected to take into account the time required in completing the assignment as outlined in the RFP documents. The financial proposal will therefore be quoted in fees per day or month. The financial proposal may also include other costs as necessary, which will be considered as reimbursable.

2.4.2 The Financial proposal should include the payable taxes.

2.4.3 The fees shall be expressed in Kenya Shillings.

2.4.4 The Financial proposal must remain valid for 90 days after the submission date. During this period the Technical assistant is expected to keep available at his own cost any staff proposed for the assignment. The Procuring Entity will make best efforts to complete negotiations within this period. If the procuring entity wishes to extend the validity period of the proposals, the Technical Assistants s who do not agree, have the right not to extend the validity of their proposals.

2.4.5 The financial proposal must comply with the law governing the profession of the Technical Assistants s.

### 2.4.6 Submission, Receipt and opening of proposals

2.5.1 The technical proposal and the financial proposal (if required) shall be prepared in indelible ink. It shall contain no interlineations or overwriting, except as necessary to correct errors made by the Technical assistants. Any such corrections must be initialed by the Technical assistant.

2.5.2 For each proposal the Technical assistants shall prepare the proposals in the number of copies indicated in the special conditions of contract. Each Technical proposal and Financial proposal shall be marked "ORIGINAL" or "COPY" as appropriate. If there are any discrepancies between the original and the copies of the proposal, the original shall govern.

The original and all copies of the Technical proposal shall be placed in a sealed envelope clearly marked “TECHNICAL PROPOSAL”, and the original and all copies of the financial proposal in a sealed envelope duly marked “FINANCIAL PROPOSAL”. Both envelopes shall be placed in an outer envelope and sealed. This outer envelope shall bear the procuring entities address and other information indicated in the appendix to the instructions to Technical Assistants s and clearly marked “DO NOT OPEN before February 20, 2017. The Proposal submission address is:

**The Director,  
National AIDS Control Council  
P.O.BOX 61307-00200  
NAIROBI, KENYA  
Located at Landmark Plaza 8<sup>th</sup> and 9<sup>th</sup> Floor,  
Upper Hill area  
Opposite The Nairobi Hospital**

Proposals must be submitted no later than the following date and time: **February 20, 2017.] at 10.00 am.**

2.5.3 The completed Technical and Financial proposals must be delivered at the submission address on or before the time and date of the submission of the proposals indicated in the appendix to the instructions to Consulting Technical assistants. Any proposals received later than the closing date for submission of proposals shall be rejected and returned to the Technical assistant unopened. For this purpose the inner envelope containing the technical and financial proposals will bear the address of the Technical assistant submitting the proposals.

2.5.4 After the deadline for submission of proposals the outer envelope and the technical proposals shall be opened immediately by the opening committee. The financial proposals shall be marked with the Technical assistants number allocated at the time of opening the outer envelope and the technical proposals but shall remain sealed and in the custody of a responsible officer of the procuring entity up to the time set for opening them.

## **2.6 Evaluation of the Proposal (General)**

2.6.1 From the time the proposals are opened to the time of the contract award, if any individual Technical Assistants wishes to contact the procuring entity on any matter relating to his/her proposal, he/ she should do so in writing at the address indicated in the appendix to the instructions to Technical Assistants s. Any effort by a Technical Assistants to influence the procuring entity’s staff in the evaluation of proposals companion proposals or awards of contract may result in the rejection of the Technical assistant proposal.

2.6.2 The proposal evaluation committee shall have no access to the Financial Proposal, which in any case will remain sealed, until the technical evaluation is concluded or finalized.

## 2.7 Evaluation of Technical Proposals

2.7.1 The evaluation committee appointed by the procuring entity to evaluate the proposals shall carry out the evaluation of technical proposals following the criteria set out in the terms of reference based on the following points criteria

	<b>Criteria</b>	<b>Points</b>
(i)	<p>Specific experience of the Technical Assistants relevant to the assignment</p> <p>The Special competencies should include:</p> <p>investments analysis</p> <ul style="list-style-type: none"> <li>• Public/private sector Efficiency</li> <li>• Health care modeling especially Optimization-models</li> <li>• Knowledge of the Spectrum modeling and Combination Prevention among other modeling strategies.</li> <li>• Experience in Programming for the Various models.</li> </ul>	35
(ii)	<p>Adequacy and quality of the proposed methodology, work plan in responding to the Terms of Reference</p> <ul style="list-style-type: none"> <li>• The Methodology should clearly specify Model development for optimization and Programming using adoptable programming language .</li> <li>• Assumptions made while testing and implementing the model to provide outcomes useful for policy decisions</li> </ul>	35
(iii)	<p>Key Experts qualifications and competence for the assignment,</p> <ul style="list-style-type: none"> <li>• General qualification- general education, training</li> <li>• Adequacy for the assignment- experience in similar assignments especially, which should be with Development partners working in the social and investment sectors, policy related organizations, Strategic Information related networks</li> </ul>	30
	<b>Total</b>	<b>100</b>

(i) 35

NB: Minimum score 70

2.7.2 Any proposal which will be examined and found not to comply with all the requirements for submission of the proposals will be declared non responsive. All the proposals found to have complied with all the requirements for submission of proposal shall be declared responsive by the evaluation committee

2.7.3 Each responsive proposal will be given a technical score (ST). Any technical proposal which fails to achieve the total minimum score indicated in the appendix to the information to tenderers shall be rejected at this stage and will not proceed to the next stage of evaluation. The respective financial proposal will be returned to the Technical assistant unopened.

## 2.8 Opening and Evaluation of Financial Proposals

2.8.1 After completion of the evaluation of Technical proposals the procuring entity shall notify the Technical assistants whose proposal did not meet the minimum technical score or were declared non responsive to the RFP and terms of reference. The notification will indicate that their financial proposals shall not be opened and will be returned to them unopened after the completion of the selection process and contract award. At the same time, the procuring entity shall simultaneously notify the Technical Assistants who has secured the minimum technical score that they have passed the technical qualifications and inform them the date and time set by the procuring entity for opening their financial proposal. They will also be invited to attend the opening ceremony if they wish to do so.

2.8.2 The financial proposals shall be opened by the procuring entity in the presence of the Technical assistants who choose to attend the opening. The name of the Technical Assistants, the technical score and the proposed fees shall be read out aloud and recorded. The envelope containing the Quality Cost Based Selection sum per category will also be opened together with the financial proposals of the proposal meeting the minimum technical score. The evaluation committee shall prepare minutes of the opening of the financial proposals.

2.8.3 The formulae for determining the financial score (SF) unless an alternative formula is indicated in the appendix to the information to tenderers shall be as follows:

$$Sf = 100 \times fm/f \text{ where}$$

Sf is the financial score  
Fm is the lowest fees quoted and  
F is the fees of the proposal under consideration.

The lowest fees quoted will be allocated the maximum score of 100

2.8.4 The Technical Assistants proposals will be ranked according to their combined technical score (st) and financial score (sf) using the weights indicated in the appendix to the instructions to Technical Assistants s. Unless otherwise stated in the appendix to the

instructions to Technical Assistants s the formula for the combined scores shall be as follows;

$$S = ST \times T\% + SF \times P\%$$

Where

S, is the total combined scores of technical and financial scores

St is the technical score

Sf is the financial score

T is the weight given to the technical proposal and

P is the weight given to the financial proposal

Note P + T will be equal to 100%

The Technical Assistants s achieving the highest combined technical and financial score under the Quality and Cost Based Selection method will be invited for negotiations.

## **2.9 Negotiations**

- 2.9.1 Negotiations will be held at the same address indicated in the appendix to the information to Technical Assistants s. The purpose of the negotiations is for the procuring entity and the Technical assistant to reach agreements on all points regarding the assignment and sign a contract.
- 2.9.2 The negotiations will include a discussion on the technical proposals, the proposed methodology and work plan, staff and any suggestions made by the Technical assistant to improve the Terms of reference. The agreed work plan and Terms of reference will be incorporated in the description of the service or assignment and form part of the contract.
- 2.9.3 The negotiations will be concluded with a review of the draft contract. If negotiations fail, the procuring entity will invite the Technical assistant whose proposal achieved the second highest score to negotiate a contract.

## **2.10 Award of Contract**

- 2.10.1 The contract will be awarded before commencement of negotiations. After negotiations are completed the procuring entity will promptly notify the other Technical Assistants s that they were unsuccessful and return the financial proposals of the Technical assistants who did not pass technical evaluation.
- 2.10.2 The selected Technical Assistants s are expected to commence the assignment on the date indicated in the appendix to the information to Consulting Technical assistants or any other date agreed with the procuring entity.

## **2.11 Confidentiality**

- 2.11.1 Information relating to evaluation of proposals and recommendations of contract award shall not be disclosed to the Technical Assistants s who submitted the proposal or to other persons not officially concerned with the process, until the winning individual Technical Assistants s has been notified that he/she has been awarded the contract.

SECTION III



**TERMS OF REFERENCE**

February, 2017

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Technical Assistant (TA) To Model HIV & AIDS Prevention Return On Investment (ROI) Analysis and Efficiency Levels on the Adolescent and Youth; and Provide Optimal Investment Model for Stakeholders in Kenya Based On Combination Prevention

February, 2017

**Terms of Reference:**  
**Technical Assistance (TA) to Undertake Return on Investment for HIV Prevention  
Programmes Among Adolescence and Young People**

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### **1.1 Background**

The Kenya AIDS Strategic framework 2014/15-2018/19(KASF) recognizes adolescents and young people as a priority population for the HIV response. Currently, infection rate for the adolescents and young people accounts for 50% of all new infections. The age group is however threatened given that only 13% of those living with HIV and AIDS are on ART. The trend therefore as observed, means that the country's economy is in danger of lose of labor force and increased health expenditures both on the prevention and management of the youth and adolescents but also on the high probabilities leading to infection from the increasing Non-Communicable Diseases (NCDs). To manage these possible health catastrophes, The National AIDS Control Council (NACC) launched Kenya Fast track Plan to end HIV and AIDS among adolescents and young people that resulted from a consultative process with different ministries and agencies of the national government, county government, development and implementing partners, civil society, private sector and adolescents and young people living with HIV. Deriving strategies, targets and priority interventions from the KASF, Global ALL IN targets and the Kenya HIV prevention revolution map, the Fast-track Plan is a two year implementation plan (running within the medium term of KASF) outlining a range of initiatives to be undertaken by relevant Ministries, counties and development agencies through a consultative approach.

The objectives of the fast track plan were:

1. To reduce new infections among adolescents and young people by 40%
2. To reduce AIDS related deaths among adolescents and young people by 20%
3. To reduce stigma and discrimination among adolescents and young people by 25%

### **1.2 Definition of adolescents and young people**

Kenya defines adolescents and young people as those aged 10-24 years. Although it varies by country, this category is generally sub-divided into adolescents (10-19 years) and young people(15-24 years).

#### **Adolescents and Subpopulations**

##### **Most-at-risk young people are:**

- Male and female injecting drug users (IDUs) who use non-sterile injecting equipment;
- Males who have unprotected anal sex with other males;
- Females and males who are involved in sex work, including those who are trafficked for the purpose of sexual exploitation and have unprotected (often exploitative) transactional sex; and or Males who have unprotected sex with sex workers.

##### **Adolescents and young people vulnerable to HIV include, but are not limited to, those who:**

- Are peers of most-at-risk young people;
- Have parents or siblings who inject drugs or sell/exchange sex;

- Live without parental care (on the streets or in institutions) and/or lack protection, or live with older relatives or guardians or in dysfunctional families;
- Have dropped out of school or have limited access to information and education;
- Use substances (alcohol and other drugs) that may impair their judgment;
- Have limited access to health and social services due to lack of identity documents;
- Live in extreme poverty or are unemployed;
- Have been forcibly displaced through war/conflict (internally and externally), or have migrated between rural and urban areas or outside of their country of origin in search of employment (because of forced labor or for sexual exploitation);
- Live in broken communities and in situations where social and sexual norms regulating behavior are non-existent or loose.
- Live in areas of high HIV prevalence;
- Are socially excluded

### **1.3 The Return on Investments and Efficiency analysis on Prevention among Youth and Adolescents within the Fast Track Plan**

To assess the returns to investment and efficiency on prevention for the HIV/AIDS response among the youth and adolescents, three scenarios are key for consideration:

- i. A baseline scenario which keeps prevention and other service coverage rates constant at their 2016 levels (this prevention takes in to account the current population infected and those at high risk,
- ii. A scenario that is based on the “investment framework” described in the recent “Goals” report (Stover, 2014), and an analysis that starts out from the “Goals” analysis, but is modified to capture the gains in reducing HIV incidence envisaged under the “prevention revolution” roadmap among the youth and adolescents.
- iii. The efficiency analysis of the various investments works on different prevention models and possible impact to the national and county economic growth levels.

### **1.4 Justification for the Return on Investment and Efficiency Analysis**

The economic and social consequences of delayed or non-investment on the prevention of HIV/AIDS among youth and adolescents may be evident from health consequences especially from the disease burden. This is taken into account by first describing HIV/AIDS among the youth and the adolescent as a risk to the prospect of a long and healthy life as well as a high health consumption avenue and reduced production variable, thus negatively affecting economic growth. Notably, investment to the target population allows discussion to some of the implications for individuals affected by HIV/AIDS. The advantage of disaggregating the target population is advised by the fact that generalized analysis does not fully capture the economic and social consequences if the burden of HIV/AIDS is distributed unequally across population groups. Being an acute illness, lack of control and preventive measures, HIV and AIDS is likely to lead to a chronic disease if the target population is infected with NCDs. This hypothesis, therefore, provides an avenue for all stakeholders (government, private sector, development partners and households) to invest in preventive measures, whose rate of investments (ROI) should be determined.

## 1.5 Key Achievement from the Investment and efficiency Analysis

### 1.5.1 Key Achievement Target 1: Prevent new HIV infections among adolescents and young people

#### HIV dynamics, 2015

- 98 adolescents and young people aged 15-24 year old get newly infected every single day
- Two thirds of the newly infected are girls and young women
- 3 times likelihood of girls aged 15-19 years to get newly infected with HIV compared with boys of the same age group
- 15-24 year olds account for 51% of all adult HIV infections
- 57% of young women and 64% of young men (15-24 yrs) have comprehensive knowledge about HIV
- 69% of young women and 54 % of young men (15-24 yrs) have been tested for HIV
- 1 in every 5 youths aged 15-24 years old reported sexual debut before the age of 15

#### Expected outcome

A Return on Investment and efficiency analysis will support long-term investment and sustained engagement in HIV prevention among adolescents and young people. The investment would ensure:

- Provision of comprehensive, accurate and developmentally appropriate life-skills and sexuality education for attitude formation and decision making
- Intensification of HIV prevention to ensure maximum coverage to slow down the epidemic
- Tailored HIV comprehensive programming taking cognizance of the value of multi-sectoral approaches while linking up with poverty reduction, sexual reproductive health, age appropriate sex education
- Strengthen social protection systems to address social and economic drivers of vulnerability to HIV for adolescents and youth, particularly girls and young women
- Evidence Based Interventions informed by adolescents and young people sex and age disaggregated national and county data
- Community participation including parental engagement in the HIV prevention efforts for sustainability and achievement of impact

### 1.5.2 Key Achievement Target 2: Dramatically reduce AIDS related deaths among adolescents and young people

#### HIV dynamics

- 1 out of 5 People living with HIV is 10-24 years old
- 1 in 7 AIDS related deaths occur among adolescents and young people
- AIDS is the leading cause of death among adolescents and young people
- 28.8% ART coverage among adolescents and young people

#### Expected outcome

A Return on Investment analysis on investment in adolescent centered health services that can prevent Sexual and Reproductive problems, detect and treat them if and when they occur would lead to:

- Integrated and scaled up youth friendly HIV and SRH services
- Elimination of barriers to access for all young people
- Concerted efforts to achieve universal access for treatment need to focus heavily on access for adolescents and young people, and the transition from pediatric to adult care.
- Strengthened multi-sectoral efforts for young people to receive appropriate education about HIV prevention and treatment in schools emphasizing the need to increase accessibility to information and tools/commodities for HIV prevention through linkages and referrals between the schools and health facilities.

### **1.5.3 Key Achievement 3: Address Adolescents and Young people HIV Stigma and Discrimination**

#### **HIV Stigma**

- 2013 study indicated HIV Stigma Index in Kenya at 45%
- HIV Stigma higher among adolescents and young people

#### **Expected outcome**

An investment case would address the immediate and underlying causes of Stigma, whose ROI would verify costs related to:

- Lack of awareness and knowledge;
- Misconceptions around HIV transmission that lead to fear of acquiring HIV through everyday contact with infected people; and
- Values linking people with HIV to behavior considered improper and immoral.
- Participatory and interactive education at the community level engaging parents, teachers, community leaders, religious leaders, county government leaders etc;
- Behavior change communication (e.g., media campaigns, edutainment programmes);
- Institutional reform (e.g., addressing discrimination in workplaces, health care settings, schools and other institutions);

## **2.0 Terms of reference for the Consultant**

In order to understand the market dynamics that will motivate stakeholders to invest in key priority prevention areas targeting adolescents and youth, a Return on Investment and efficiency that brings out a business case adoptable by both the private and public sector should be well analyzed. The four key objectives targeted include:

- i. To estimate the Return of Investment (ROI) and efficiency on Prevention on new HIV infections among adolescents and young people (Adopt all prevention strategies/approaches)
- ii. Develop an optimal ROI based on econometric models (Based on optimization programming especially game theory modeling, Choice Modeling or the equivalent).
- iii. To estimate Return on Investment and efficiency for HIV prevention programmes that target reduced AIDS related deaths among adolescents and young people
- iv. To estimate Return on Investment and efficiency for HIV Prevention programmes that Address Adolescents and Young people HIV Stigma and Discrimination

- v. To estimate probabilities within which various stakeholders will invest in the various HIV Prevention programmes and possible costs of investment
- vi. To develop key policy interventions that can be presented both locally and globally targeting stakeholders to invest in HIV prevention programmes for adolescents and youth

## 2.1 Specific tasks to be undertaken

The specific tasks for the consultants include, among others the following:

1. **Inception phase:** Develop an inception report detailing the key issues that will be explored in relation to preventive programmes and expectations for each objectives, proposed methodology to be undertaken and format for the report detailing each objective
2. **Literature review, Data Collection, Analysis:** Undertake review of literature on various investment cases undertaken narrowed down to the adolescent and youth. The consultant will also undertake data collection and analysis for the different objectives as per the methodologies proposed
3. **Report writing:** A report that outlines key investment cases and their rate of return shall be developed. The reports shall be accompanied by policy brief tailored to different stakeholders targeted to invest in prevention programmes for adolescents and the youth

## 2.2 Recommended qualifications of the Return on Investment and Efficiency Consulting Exercise

We envision a team of 3 consultants undertaking the tasks described here. The required qualifications and experience for each are listed below.

### *HIV/AIDS Expert:*

1. At least a master's degree in Public Health, Health Economics, Health Systems or other relevant field with specialization in the field of HIV/AIDS
2. At least 7-10 years' working experience in a field related to HIV/AIDS and transport sector
3. Good writing and presentation skills, and ability to communicate effectively to diverse audiences

### *Health Economist /Investment/Mathematician/Programming Expert:*

1. At least a PhD in Economics, Health Economics, Health Systems, Computer Science, Mathematics or other relevant field with specialization in the field of health, Environment or HIV/AIDS
2. At least 7-10 years' working experience in a field related to health, Environment or HIV/AIDS, Welfare Economics and Costing/Investment analysis
3. Good writing and presentation skills, and ability to communicate effectively to diverse audiences

### ***Econometrician and Modeling Expert:***

1. At least a PhD in Economics/Statistics or other relevant field with specialization in the field of HIV/AIDS/welfare modeling
2. At least 7-10 years' working experience in a field related to Welfare/Social Sectors of the Economy
3. Good writing and presentation skills and ability to communicate effectively to diverse audiences.

### **2.3 Deliverables**

No	Report/Deliverables	Due date	Level of effort(Days)
1	Inception report detailing the key issues that will be explored in relation to preventive programmes and expectations for each objectives, proposed methodology to be undertaken and format for the report detailing each objective	27 <sup>th</sup> March, 2017	7
2	A report detailing reviewed literature, raw and analyzed data collected, Methodology used for analysis and results from the analysis per each objective.	11 <sup>th</sup> April 2017	15
3	A report that outlines key investment cases and their rate of return shall be developed.  Policy brief tailored to different stakeholders targeted to invest in prevention programmes for adolescents and the youth	30 <sup>th</sup> April 2017	10
6	Power Point Presentation (PPT) for the report detailing findings	5 <sup>th</sup> May 2017	5
	<b>Total number of days</b>		<b>37 days</b>

### **2.4 Period of Performance**

The period of performance will be March, 2017 to May, 2017

## SECTION IV - TECHNICAL PROPOSAL (TP)

### Notes on the Preparation of Technical Proposal

The technical proposal shall be prepared and submitted by the Technical Assistants.

It shall contain the following:-

- (a) Submission letter
- (b) Particulars of the Consultants including Curriculum vitae (CV)
- (c) Comments and suggestions of the Consultants on the terms of reference, personnel, facility and other requirements to be provided by the procuring entity.
- (d) Description of the methodology and work plan for performing the assignment
- (e) Any proposed staff to assist in the assignment
- (f) Consultants services activities & time schedule.

*(To be prepared by the Consultants as appropriate)*

## SECTION V- FINANCIAL PROPOSAL (FP)

### Notes on the Preparation Financial Proposal

The financial proposal shall be prepared and submitted by the Consulting Technical assistants. It shall contain the following.

- (a) Submission letter indicating total fees
- (b) Summary of costs
- (c) Breakdown of fees per activity
- (d) Breakdown of reimbursable costs/expenses per activity
- (e) Miscellaneous expenses

*(to be prepared by the Technical Assistants as appropriate)*

	Item Description	Financial Proposal	Remarks
a	Submission letter indicating total fees		
b.	Summary of costs		
c	Breakdown of fees per activity		
d	Breakdown of reimbursable costs/expenses per activity		
e	Miscellaneous expenses		

### MANDATORY REQUIREMENTS

S/No.	Requirements
1.	Registration Certificate
2.	VAT Certificate
3.	Tax Compliance Certificate
4.	Self-Declaration Not to Engage in Corruption
5.	Self-Declaration That The Person/Tenderer Is Not Debarred In The Matter Of The Public Procurement and Asset Disposal ACT 2015.

**SECTION VI - STANDARD CONTRACT FORM**

CONSULTING TECHNICAL ASSISTANTS  
(Lump-sum payment)

The contract form shall be completed by the procuring entity after the award of the contract and negotiation of the contract. It will be signed by both parties pursuant to the information to Consulting Technical assistants clause 2.10.2

**SECTION VI STANDARD CONTRACT FORM**

**1. STANDARD CONTRACT FORM**

CONSULTING TECHNICAL ASSISTANTS  
(Lump-sum payments)

This Agreement, [hereinafter called “the Contract”) is entered into this \_\_\_\_\_ [insert starting date of assignment], by and between.

\_\_\_\_\_ [Insert Client’s name] of [or whose registered office is situated at] \_\_\_\_\_ [insert Client’s address] (hereinafter called “the Client”) of the one part and

\_\_\_\_\_ [Insert Consulting Technical assistant’s name] of [or whose registered office is situated at] \_\_\_\_\_ [insert Consulting Technical assistants address] (hereinafter called “the Consulting Technical assistant”) of the other part.

WHEREAS the Client wishes to have the Technical Assistants perform the services [hereinafter referred to as “the Services”, and

WHEREAS the Technical Assistants is willing to perform the said Services,

NOW THEREFORE THE PARTIES hereby agree as follows:-

1. **Services**
  - (i) The Technical Assistants s shall perform the Services specified in Appendix A, “Terms of Reference and Scope of Service, “which is made an integral part Of this Contract.
  - (ii) The Technical Assistants s shall provide the personnel listed Appendix B, “Technical Assistants s Personnel,” to perform

the Services.

- (iii) The Technical Assistants s shall submit to the Client the reports in the form and within the time periods specified in Appendix C, “Consulting Technical assistant’s Reporting Obligations.”

*(Appendices A, B, and C to be prepared as appropriate)*

- 2. **Term** The Technical Assistants s shall perform the Services during the period commencing on \_\_\_\_\_ [insert starting date] and through to \_\_\_\_\_ [insert completion date], or any other period(s) as may be subsequently agreed by the parties in writing.
  
- 3. **Payment**
  - A. **Ceiling**

For Services rendered pursuant to Appendix A, the Client shall pay the Technical Assistants s an amount. This amount has been established based on the understanding that it includes all the Consulting Technical assistant’s costs and profits as well as any tax obligation that may be imposed on the Technical Assistants s.
  
  - B. **Schedule of Payments**

The schedule of payments is specified below

10% upon the Client’s receipt of the Inception report, acceptable to the Client;  
40% upon the Client’s receipt of the Draft report, acceptable to the Client; and

50% upon the Client’s receipt of the Final report, acceptable to the Client.
  
  - C. **Payment Conditions**

Payment shall be made in Kenya Shillings unless otherwise specified not later than thirty (30) days following submission by the Technical Assistants of invoices in duplicate to the Coordinator designated in Clause 4 here below. If the Client has delayed payments beyond thirty (30) days after the due date hereof, simple interest shall be paid to the Technical Assistants for each day of delay at a rate three Percentage points above the prevailing Central

Bank of Kenya's average rate for base lending.

4. **Project A. Administration**      **Coordinator**  
The Client designates \_\_\_\_\_  
[Insert name] as Client's Coordinator; the Coordinator will be responsible for the Coordination of activities under this Contract, for acceptance and approval of the reports and of other deliverables, by the Client and for receiving and approving invoices for payment.  
  
    **B. Reports**  
The reports listed in Appendix C, "Consulting Technical assistant's Reporting Obligations," shall be submitted in the Course of the assignment and will constitute the basis for the payments to be made under paragraph 3.
5. **Performance Standards**      The Technical Assistants s undertakes to perform the Services with the highest standards of professional and ethical competence and integrity. The Technical Assistants s shall promptly replace any employees assigned under this Contract that the Client considers unsatisfactory.
6. **Confidentiality**      The Technical Assistants s shall not, during the term of this Contract and within two years after its expiration Disclose any proprietary or confidential Information relating to the Services, this Contract Or the Client's business or operations without the Prior written consent of the Client.
7. **Ownership of Material**      Any studies, reports or other material, graphic, software or otherwise prepared by the Technical Assistants s for the Client under the Contract shall belong to and remain the property of the Client. The Technical Assistants s may retain a copy of such documents and software.
8. **Technical Assistants Not to be Engaged in certain Activities**      The Technical Assistants s agrees that during the term of this Contract and after its termination the Technical Assistants s and any entity affiliated with the Technical Assistants s shall be disqualified from providing goods, works or

services (other than the Services and any continuation thereof) for any project resulting from or closely related to the Services.

- 9. **Insurance** The Technical Assistants s will be responsible for taking out any appropriate insurance coverage.
- 10. **Assignment** The Technical Assistants s shall not assign this Contract or sub-contract any portion of it without the Client’s prior written consent.
- 11. **Law Governing Contract and Language** Kenya and the language of the Contract shall be English language
- 12. **Dispute Resolution** Any dispute arising out of the Contract which cannot be amicably settled between the parties Shall be referred by either party to the arbitration and final decision of a person to be agreed between the parties. Failing agreement to concur in the appointment of an Arbitrator, the Arbitrator shall be appointed by the chairman of the Chartered Institute of Arbitrators, Kenya branch, On the request of the applying party.

For the Client

For the Technical Assistants

Full name \_\_\_\_\_

Full name \_\_\_\_\_

Title \_\_\_\_\_

Title \_\_\_\_\_

Signature \_\_\_\_\_

Signature \_\_\_\_\_

Date \_\_\_\_\_

Date \_\_\_\_\_

SELF DECLARATION FORMS (r 62)

REPUBLIC OF KENYA

PUBLIC PROCUREMENT REGULATORY AUTHORITY (PPRA)

FORM SD1

SELF DECLARATION THAT THE PERSON/TENDERER IS NOT DEBARRED IN THE MATTER OF THE PUBLIC PROCUREMENT AND ASSET DISPOSAL ACT 2015.

I, .....of P. O. Box ..... being a resident of

..... in the Republic of Kenya do hereby make a statement as

Follows:-

1. THAT I am the Company Secretary/ Chief Executive/Managing Director/Principal Officer/Director of .....  
..... (Insert name of the Company) who is a Bidder in respect of **Tender No.**  
..... for .....(insert tender title/description) for .....( insert name of the Procuring entity) and duly authorized and competent to make this statement.

2. THAT the aforesaid Bidder, its Directors and subcontractors have not been debarred from participating in procurement proceeding under Part IV of the Act.

3. THAT what is deponed to hereinabove is true to the best of my knowledge, information and belief.

.....  
(Title) (Signature) (Date)

Bidder Official Stamp

SELF DECLARATION FORMS (r 62)

REPUBLIC OF KENYA

PUBLIC PROCUREMENT REGULATORY AUTHORITY (PPRA)

SELF DECLARATION THAT THE PERSON/TENDERER WILL NOT ENGAGE IN ANY CORRUPT OR FRAUDULENT PRACTICE.

I, .....of P. O. Box ..... being a resident of

..... in the Republic of Kenya do hereby make a statement as follows:-

1. THAT I am the Chief Executive/Managing Director/Principal Officer/Director of ..... (insert name of the Company) who is a Bidder in respect of Tender No. .... for .....(insert tender title/description) for .....( insert name of the Procuring entity) and duly authorized and competent to make this statement.

2. THAT the aforesaid Bidder, its servants and/or agents /subcontractors will not engage in any corrupt or fraudulent practice and has not been requested to pay any inducement to any member of the Board, Management, Staff and/or employees and/or agents of .....( insert name of the Procuring entity) which is the procuring entity.

3. THAT the aforesaid Bidder, its servants and/or agents /subcontractors have not offered any inducement to any member of the Board, Management, Staff and/or employees and/or agents of .....(name of the procuring entity)

4. THAT the aforesaid Bidder will not engage /has not engaged in any corruptive practice with other bidders participating in the subject tender

5. THAT what is deponed to hereinabove is true to the best of my knowledge information and belief.

..... (Title) (Signature) (Date)  
Bidder's Official Stamp

***BANK DETAILS FORM-***

*Provide the following bank details for electronic transfer purposes*

*Name of the Bidder:.....*

*Bank Name :.....*

*Bank branch name ;.....*

*Bank code :.....*

*Bank account :.....*

*PIN Number :.....*

*VAT Number :.....*

*Bank signatory(s) :.....*

*.....*

*Signed/ date.....*

**SECTION VI:**

**STANDARD FORMS OF CONTRACT**

**a. ANNEX II - LARGE AND SMALL ASSIGNMENTS (TIME -BASED PAYMENTS)**

TIME BASED PAYMENT \_\_\_ Time based fixed fee exact duration of contract not fixed

TIME-BASED PAYMENTS

CONTRACT

This Agreement [hereinafter called "the Contract"] is entered into this \_\_\_\_\_ [Insert starting date of assignment], by \_\_\_\_\_ and \_\_\_\_\_ between

\_\_\_\_\_ [Insert Client's name] of [or whose registered office is situated at] \_\_\_\_\_ [insert Client's address](hereinafter called "the Client") of the one part AND

\_\_\_\_\_ [Insert Consultant's name] of [or whose registered office is situated at] \_\_\_\_\_ [insert Consultant's address](hereinafter called "the Consultant") of the other part.

WHEREAS, the Client wishes to have the Consultant perform the Services [hereinafter referred to as "the Services"], and

WHEREAS, the Consultant is willing to perform the said Services,

NOW THEREFORE THE PARTIES hereby agree as follows:

- 1. Services
  - (i) The Consultant shall perform the Services specified in Appendix A, "Terms of Reference and Scope of Services", which is made an integral part of this Contract.
  - (ii) The Consultant shall provide the reports listed in Appendix B, "Consultant's Reporting Obligations," within the time periods listed in such Appendix and the personnel listed in Appendix C, "Cost Estimate of Services, List of Personnel and Schedule of Rates" to perform the Services.

1. Term

The Consultant shall perform the Services during the period commencing \_\_\_\_\_ [Insert start date] and continuing through to \_\_\_\_\_ [Insert completion date] or any other period(s) as may be subsequently agreed by the parties in writing.

3. Payment A. Ceiling

For Services rendered pursuant to Appendix A, the Client shall pay the Consultant an amount not to exceed a ceiling of \_\_\_\_\_ [Insert ceiling amount]. This amount has been established based on the understanding that it includes all of the Consultant's costs and profits as well as any tax obligation that may be imposed on the Consultant. The payments made under the Contract

consist of the Consultant's remuneration as defined in sub-paragraph (B) below and of the reimbursable expenditures as defined in sub-paragraph (C) below.

B. Remuneration

The Client shall pay the Consultant for Services rendered at the rate(s) per man/month spent (or per day spent or per hour spent, subject to a maximum of eight hours per day) in accordance with the rates agreed and specified in Appendix C, "Cost Estimate of Services, List of Personnel and Schedule of Rates".

C. Reimbursable

The Client shall pay the Consultant for reimbursable expenses which shall consist of and be limited to:

- (i) normal and customary expenditures for official road and air travel, accommodation, printing and telephone charges; air travel will be reimbursed at the cost of less than first class travel and will need to be authorized by the Client's coordinator;
- (ii) Such other expenses as approved in advance by the Client's coordinator.

D. Payment Conditions.

Payment shall be made in Kenya shillings unless otherwise specified not later than thirty {30} days following submission of invoices in duplicate to the Coordinator designated in Clause 4 here below. If the Client has delayed payments beyond thirty (30) days after the date hereof, simple interest shall be paid to the Consultant for each day of delay at a rate three percentage points above the prevailing Central Bank of Kenya's average rate for base lending.

The parties shall use their best efforts to settle amicably all disputes arising out of or in connection with this Contract or its interpretation.

4. Project Administration

A. Coordinator

The Client designates \_\_\_\_\_ [Insert name] as Client's Coordinator; the Coordinator shall be responsible for the coordination of activities under the Contract, for receiving and approving invoices for payment and for acceptance of the deliverables by the Client.

B. Timesheets.

During the course of their work under this Contract, including field work, the Consultant's employees

Providing services under this Contract may be required to complete timesheets or any other document used to identify time spent as well as expenses incurred, as instructed by the Project Coordinator.

C. Records and Accounts

The Consultant shall keep accurate and systematic records and accounts in respect of the Services, which will clearly identify all charges and expenses. The Client reserves the right to audit or to nominate a reputable accounting firm to audit the Consultant's records relating to amounts claimed under this Contract during its term and any extension and for a period of three months thereafter.

4. Performance Standard

The Consultant undertakes to perform the Services with the highest standards of professional and ethical competence and integrity. The Consultant shall promptly replace any employees assigned under this Contract that the Client considers unsatisfactory.

5. Confidentiality

The Consultant shall not, during the term of this Contract and within two years after its expiration, disclose any proprietary or confidential information relating to the Services, this Contract or the Client's business or operations without the prior written consent of the Client.

**7. Ownership of Material**

Any studies, reports or other material, graphic, software or otherwise prepared by the Consultant for the Client under the Contract shall belong to and remain the property of the Client. The Consultant may retain a copy of such documents and software.

**8. Consultant Not to be engaged in Certain Activities**

The Consultant agrees that during the term of this Contract and after its termination, the Consultant and any entity affiliated with the Consultant shall be disqualified from providing goods, works or services (other than the Services or any continuation thereof) for any project resulting from or closely related to the Services.

**1. Insurance**

The Consultant will be responsible for taking out any appropriate insurance coverage.

**2. Assignment**

The Consultant shall not assign this Contract or Subcontract any portion thereof without the Client's prior written consent.

11. Law Governing Contract and Language

The Contract shall be governed by the Laws of Kenya and the language of the Contract shall be English Language.

**3. Dispute Resolution**

Any dispute arising out of this Contract which cannot be amicably settled between the parties, shall be referred by either party to the arbitration and final decision of a person to be agreed between the parties. Failing agreement to concur in the appointment of an Arbitrator, the Arbitrator shall be appointed by the chairman of the Chartered Institute of Arbitrators, Kenya branch, on the request of the applying party.

FOR THE CLIENT

FOR THE CONSULTANT

Full name; \_\_\_\_\_

Full name \_\_\_\_\_

Title: \_\_\_\_\_

Title: \_\_\_\_\_

Signature; \_\_\_\_\_

Signature; \_\_\_\_\_

Date; \_\_\_\_\_

Date; \_\_\_\_\_

ANNEX III

SAMPLE CONTRACT FOR CONSULTING SERVICES

CONTRACT

This Agreement, [hereinafter called “the Contract”) is entered into this \_\_\_\_\_ [Insert starting date of assignment], by and between \_\_\_\_\_ [Insert Client’s name] of [or whose registered office is situated at] \_\_\_\_\_ [insert Client’s address] (hereinafter called “the Client”) of the one part AND

\_\_\_\_\_ [Insert Consultant’s name] of [or whose registered office is situated at] \_\_\_\_\_ [insert Consultant’s address](hereinafter called “the Consultant”) of the other part.

WHEREAS the Client wishes to have the Consultant perform the services [hereinafter referred to as “the Services”, and

WHEREAS the Consultant is willing to perform the said Services,

NOW THEREFORE THE PARTIES hereby agree as follows:

1. Services (i) The Consultant shall perform the Services specified in Appendix A, “Terms of Reference and Scope of Services,” which is made an integral part of this Contract.
  - (ii) The Consultant shall provide the personnel listed in Appendix B, “Consultant’s Personnel,” to perform the Services.
  - (iii) The Consultant shall submit to the Client the reports in the form and within the time periods specified in Appendix C, “Consultant’s Reporting Obligations.”
2. Term The Consultant shall perform the Services during the period commencing on \_\_\_\_\_ [Insert starting date] and continuing through to \_\_\_\_\_ [Insert completion date], or any other period(s) as may be subsequently agreed by the parties in writing.

3. Payment

A. Ceiling

For Services rendered pursuant to Appendix A, the Client shall pay the Consultant an amount not to exceed \_\_\_\_\_ *[Insert amount]*. This amount has been established based on the understanding that it includes all of the Consultant's costs and profits as well as any tax obligation that may be imposed on the Consultant.

B Schedule of Payments

The schedule of payments is specified below (Modify in order to reflect the output required as described in Appendix C.)

Kshs \_\_\_\_\_ upon the Client's receipt of a copy of this Contract signed by the Consultant;

Kshs \_\_\_\_\_ upon the Client's receipt of the draft report, (Draft designs and layout) acceptable to the Client; and

Kshs \_\_\_\_\_ upon the Client's receipt of the final designs and layouts, acceptable to the Client.

Kshs \_\_\_\_\_ Total

C Payment Conditions

Payment shall be made in Kenya Shillings unless otherwise specified not later than thirty [30] days following submission by the Consultant of invoices in duplicate to the Coordinator designated in Clause 4 here below. If the Client has delayed payments beyond thirty (30) days after the due date hereof, simple interest shall be paid to the Consultant for each day of delay at a rate three percentage points above the prevailing Central Bank of Kenya's average rate for base lending.

4. Project Administration

A. Coordinator.

The Client designates \_\_\_\_\_ *[insert name]* as Client's Coordinator; the Coordinator will be responsible for the coordination of activities under this Contract, for acceptance and approval of the reports and of other deliverables by the Client and for receiving and approving invoices for payment.

B Reports.

The reports listed in Appendix C, "Consultant's Reporting Obligations," shall be submitted in the course of the assignment and will constitute the basis for the payments to be made under paragraph

## **Performance Standards**

The Consultant undertakes to perform the Services with the highest standards of professional and ethical competence and integrity. The Consultant shall promptly replace any employees assigned under this Contract that the Client considers unsatisfactory.

### **6. Confidentiality**

The Consultant shall not, during the term of this Contract and within two years after its expiration, disclose any proprietary or confidential information relating to the Services, this Contract or the Client's business or operations without the prior written consent of the Client.

### **7. Ownership of Material**

Any studies, reports or other material, graphic, software or otherwise prepared by the Consultant for the Client under the Contract shall belong to and remain the property of the Client. The Consultant may retain a copy of such documents and software.

### **8. Consultant not to be engaged in certain Activities**

The Consultant agrees that during the term of this Contract and after its termination the Consultant and any entity affiliated with the Consultant shall be disqualified from providing goods, works or services (other than the Services and any continuation thereof) for any project resulting from or closely related to the Services.

### **4. Insurance**

The Consultant will be responsible for taking out any appropriate insurance coverage.

### **5. Assignment**

The Consultant shall not assign this Contract or sub-contract any portion of it without the Client's prior written consent.

### **6. Law Governing Contract and Language**

The Contract shall be governed by the laws of Kenya and the language of the Contract shall be English Language.

### **7. Dispute Resolution**

Any dispute arising out of the Contract which cannot be amicably settled between the parties shall be referred by either party to the arbitration and final decision of a person to be agreed between the parties. Failing agreement to concur in the appointment of an Arbitrator, the Arbitrator shall

be appointed by the chairman of the Chartered Institute of Arbitrators, Kenya branch, on the request of the applying party.

FOR THE CLIENT

FOR THE CONSULTANT

Full name; \_\_\_\_\_ Full name; \_\_\_\_\_

Title: \_\_\_\_\_ Title: \_\_\_\_\_

Signature; \_\_\_\_\_ Signature; \_\_\_\_\_

Date; \_\_\_\_\_ Date; \_\_\_\_\_

## LIST OF APPENDICES

Appendix A: Terms of Reference and Scope of Services

Appendix B: Consultant's Personnel

Appendix C: Consultant's reporting Obligations

LETTER OF NOTIFICATION OF AWARD

Address of Procuring Entity

-----  
-----

To: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

RE: Tender No. \_\_\_\_\_

Tender Name \_\_\_\_\_

This is to notify that the contract/s stated below under the above mentioned tender have been awarded to you.

\_\_\_\_\_  
\_\_\_\_\_

1. Please acknowledge receipt of this letter of notification signifying your acceptance.
2. The contract/contracts shall be signed by the parties within 30 days of the date of this letter but not earlier than 14 days from the date of the letter.
3. You may contact the officer(s) whose particulars appear below on the subject matter of this letter of notification of award.

(FULL PARTICULARS) \_\_\_\_\_  
\_\_\_\_\_

SIGNED FOR ACCOUNTING OFFICER

FORM RB 1

REPUBLIC OF KENYA

PUBLIC PROCUREMENT ADMINISTRATIVE REVIEW BOARD

APPLICATION NO.....OF.....20.....

BETWEEN

.....APPLICANT

AND

.....RESPONDENT (*Procuring Entity*)

Request for review of the decision of the..... (*Name of the Procuring Entity*) of .....dated the...day of .....20.....in the matter of Tender No.....of .....20...

REQUEST FOR REVIEW

I/We.....,the above named Applicant(s), of address: Physical address.....Fax No.....Tel. No.....Email ....., hereby request the Public Procurement Administrative Review Board to review the whole/part of the above mentioned decision on the following grounds , namely:-

- 1.
- 2.

By this memorandum, the Applicant requests the Board for an order/orders that: -

- 1.
- 2.

SIGNED ..... (Applicant)

Dated on.....day of ...../...20...

---

FOR OFFICIAL USE ONLY

Lodged with the Secretary Public Procurement Administrative Review Board on ..... day of .....20.....

SIGNED

Board Secretary